

From: Favin, Dennis D. LTG USAAC

Sent: Wednesday, April 02, 2003 1:07 PM

To: Barno, David W MG (E-mail); Bartholomew, Donald A COL; CASEY, RUSTY MG (E-mail); Castro, Randal R. BG (E-mail); Curran, John M. MG (E-mail); Curry, Stephen J. BG (E-mail); Custer, John BG; Dail, Robert T. MG (E-mail); Eaton, Paul D. BG (E-mail); Green, Stanley E. MG (E-mail); Hafele, David A COL OMMCS; Hicks, Janet E. A. BG (E-mail); Ivany, Robert R MG (E-mail); Juskowiak, Terry E. MG (E-mail); Maples, Michael D. MG (E-mail); Nilo, Patricia L. BG (E-mail); Porr, Darrel MG; Rice, Kevin (COL) DLI CMDT; Rochelle, Michael D. MG (E-mail); Roller, Harold COL; Speer, Robert M COL; Stanton, Edgar E. III BG (E-mail); Stevenson, Mitchell (MG); Tieszen, Randy BG; Tucker, Terry MG (Email); VAN ANTWERP, VAN MG (E-mail); WEST, SCOTT BG (E-mail)

Cc: Jordan, Larry R LTG; Williams, Anthony J CSM; JAMES LTG RILEY (E-mail); Terry E. MG Juskowiak (E-mail); Cain, Mark J COL USAAC; Emory E MAJ USAAC Phlegar (E-mail); Hardy, Critz COL (E-mail); Negrete, Bernardo C BG USAAC; O'DONNELL, COL THOMAS (E-mail); ROBERTS, PERRY CSM (E-mail); SHAWN LTC USAAC MATEER (E-mail); TOM COL NICKERSON (E-mail); USAAC BALABAN (E-mail); WILSON, CHARLES (E-mail)

Subject: Drill Sergeant Stabilizations

Commandants,

As a result of growing commitments across the Army and stop movement for deploying units, we are unable to get the population of NCOs required to fill Drill Sergeants positions throughout TRADOC. Your work to get our great NCOs to voluntarily extend was a tremendous effort, but we were unable to secure the numbers necessary to sustain the training base. As a result of the short fall, and after consultation with GEN Byrnes and coordination with LTG LeMoyné I have asked for a DS stabilization from the current 24 months to a period of 36 months. PERSCOM will release a message placing this policy in effect by the end of the week.

This temporary increase in DS tour length will continue until we reach a sustaining level of DS in the training base. My intent is not to keep any of these tremendous NCOs beyond the 36 month mark. We are working the details to properly take care of DS's who have previously extended and reach their 36 month mark. Specific guidance will regarding those individuals will be forth coming. As with all policies there will be certain individuals that we will have to handle on an a case-by-case basis.

Our nation is at war. Each of us must do our part to support the effort. I know many will be disappointed that they will not join this fight in the AOR, but I am equally convinced that they will continue to maintain and train to the same high standards that our nation has come to expect of their Army.

Our mission is to produce the Right Soldier, at the Right Time and Place, with the Right Competencies for their first unit of assignment. More likely than not, that first unit of assignment is committed today.

I appreciate your support.

Resp,

Dennis